Long-Range Facility Plan





Welcome!

- :: Please sign in
- :: Get a name tag
- :: Introduce yourself to someone you don't know
- :: Grab a drink and snack
- :: Turn off your cell phones or place on "stun"
- :: Workshop will start promptly at **5:30 PM**

Agenda: Meeting 5 May 30, 2018





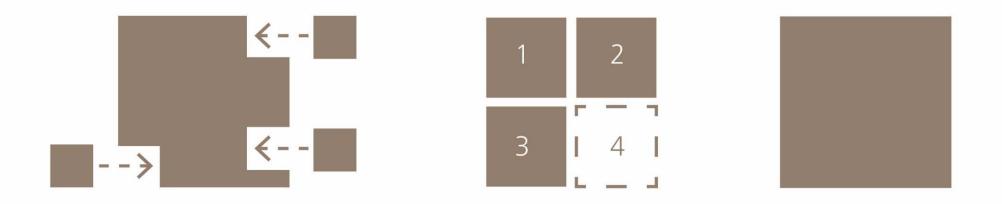
- 5:30 Review
- 6:00 Exercise 1
- 6:30 Break
- 6:35 Exercise 2
- 7:05 Break
- 7:10 Exercise 3
- 7:30 Report back and discussion
- 8:27 Next steps

Review

Schedule: Where We Are

	2018												2019						
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ост	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL
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LONG-RANGE FACILITY PLAN	ANALYS	sis	÷																
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DETAILED BOND DEVELOPMENT (BY DISTRICT)										BOND				>					
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BOND CAMPAIGN (BY COMMITTEE / FOUNDATION)												BOND	AMPAIG	N			BOND		
FACILITY ASSESSMENT																			
Assessment Walk-Throughs	1																S		
Summary & Documentation			1									-							
PLAN DEVELOPMENT		a)				v		in an	4										
Project Set-Up: Schedule, Contracts, Committee Selection			1		1		1		1			1							
Gather Background Information																			-
Educational Program																			
Review Education Specifications & Strategic Plan																			
Define Educational Program & Establish Capacity Targets						-													-
Demographics / Enrollment																			
Review Demographic / Enrollment Projections																			
Analyze Boundary & Growth Areas																			-
Existing Conditions																			<u> </u>
Review Facility Standards & Education Specification																			
Review Facility Assessments & ROM Cost			-			-													-
Deferred Maintenance Summary																			
Principal Interviews (Optional)	OPTIONAL	BY DISTRI	CT STAFF																
Capital Funding		-																	-
Review Bond / Funding History		PHONE MTG	2																-
Establish Millage Rate	1 1	N PERSON N	all as																-
District Steering Committee Meetings (8 in person/10 phone)	00	0 •	0	0	0	0 •	0 •	0 0		0									
Jurisdiction / Partnership Engagement & Alignment Plan (0)	BY DISTRI	1000	0				\odot												
Community Advisory Committee Meetings (8)																			-
Overview & Vision Development																			
Educational Program			5																
Demographics / Enrollment				•															
Existing Conditions																			
Plan Development																			
Plan Refinement																			
Final Review											/- AD	OPTION OF L	RFP / APPRO	VAL TO PRO	CEED				
Board Meeting: Bond Update (0)	BY DISTRI	CT STAFF			0			0		$\langle \rangle$		D BY DISTRIC		1	Y				
Draft Report																			
Final Report																			
COMMUNITY OUTREACH																			
Develop Presentation Materials	BY DISTRI	CT STAFF																	
Public Outreach Meetings (At Various Schools)	BY DISTRI	CT STAFF																	
Summary / Analysis of Community Input	BY DISTRI	CT STAFF																	

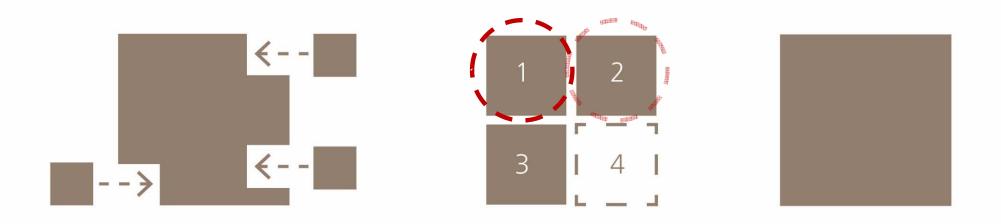
Approaches to Plan Development



Piecemeal Approach

Strategic Phased Plan All at Once

Approaches to Plan Development



Piecemeal Approach

Strategic Phased Plan All at Once

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Plan Development



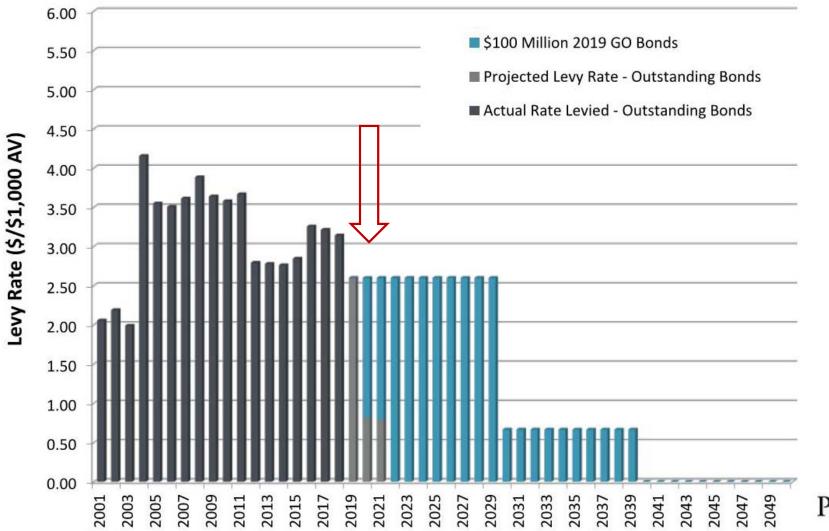
Plan Development



Sample Capital Measure \$100M no increase



General Obligation Bonds, Series 2019-20 Years, \$100 Million (with 10-year step)

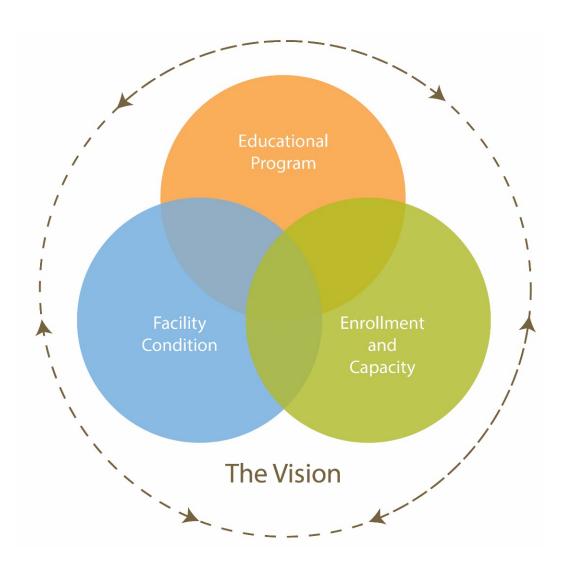


PiperJaffray.

Plan Development



Elements of the Plan



Educational Program

- :: General Education
- :: Full-Day Kindergarten
- :: Preschool
- :: STEM
- :: Technology
- :: Textbooks

Enrollment and Capacity

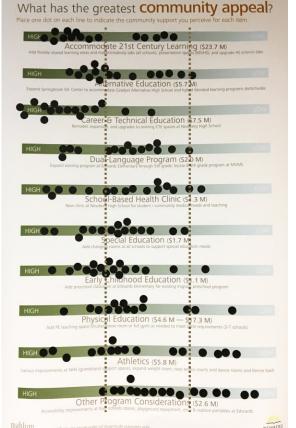
- :: Growth
- :: Capacity
- :: Utilization
- :: Boundaries

Facility Condition

- :: Health and Safety
- :: Accessibility (ADA)
- :: Infrastructure
- :: Sustainability
- :: Life Expectancy

Educational Program: Need Summary





<u>Tier 1 support:</u> CTE 21st-Century Learning

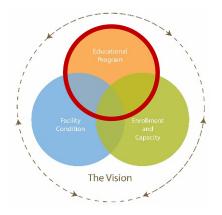
<u>Tier 2 support:</u> Alternative Education Early Childhood Education Special Education

<u>Tier 3 support:</u> Dual-Language School-Based Health Clinic

Educational Program: Need Summary

ROM Cost Summary

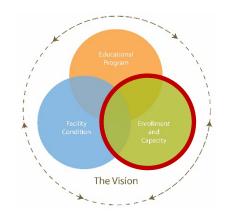
Accommodate 21st Century Learning	
Shared learning spaces	\$8.0 M
Maker space / creativity labs	\$6.9 M
Presentation / gallery space	\$3.0 M
NHS science labs	\$5.7 M
Subtotal	\$23.7 M
Educational Program Needs	
Alternative Education	\$5.7 M
Career & Technical Education	\$11.2 M
Dual-Language Program	\$2.0 M
School-Based Health Clinic	\$1.3 M
Special Education	\$2.5 M
Early Childhood Education	\$1.1 M
Physical Education	\$17.3 M
Athletics	\$5.8 M
Subtotal	\$46.9 M
Other Program Considerations	
Replace portable classrooms	\$1.7 M
Expand cafeteria at Antonia Crater	\$1.1 M
Accessibility improvements	\$0.9 M
Subtotal	\$3.7 M
Total ROM Cost	\$74.3 M

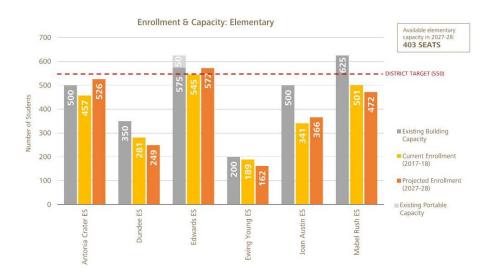


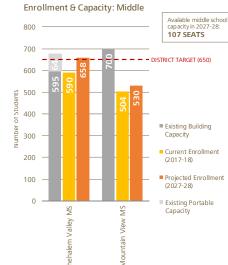
Tier 1	\$3	34.8M
Tier 2	\$	9.3M
Tier 3	\$	3.3M

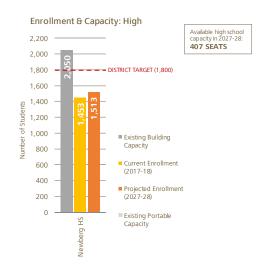
Enrollment Growth: Need Summary

:: No significant capacity need due to projected enrollment growth



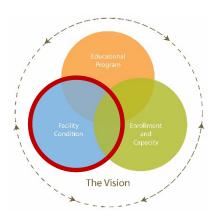






Facility Condition: Need Summary

- :: State calculated deficiency € \$71 M
- :: Projected full modernization \in \$292 M
- :: Highest costs to fully modernize:
 - District Office (81% replacement)
 - Edwards Cafeteria (77% replacement)
 - Ewing Young ES (70% replacement)
 - NHS Greenhouse Classroom (59% replacement)
 - NHS CTE Buildings H & J (57% / 54% replacement)
 - Dundee ES (56% replacement)
 - NHS Gym Building N (54% replacement)
 - Mountain View Middle School (51% replacement)



Full Modernization: FCI vs. "75-year"



Total: +/- 292.2 M

A metric to quantify deferred maintenance costs and represent them as a percentage of replacement cost

ROM cost to upgrade to current standards (not "immediate occupancy") Assume \$77/SF including patch & repair

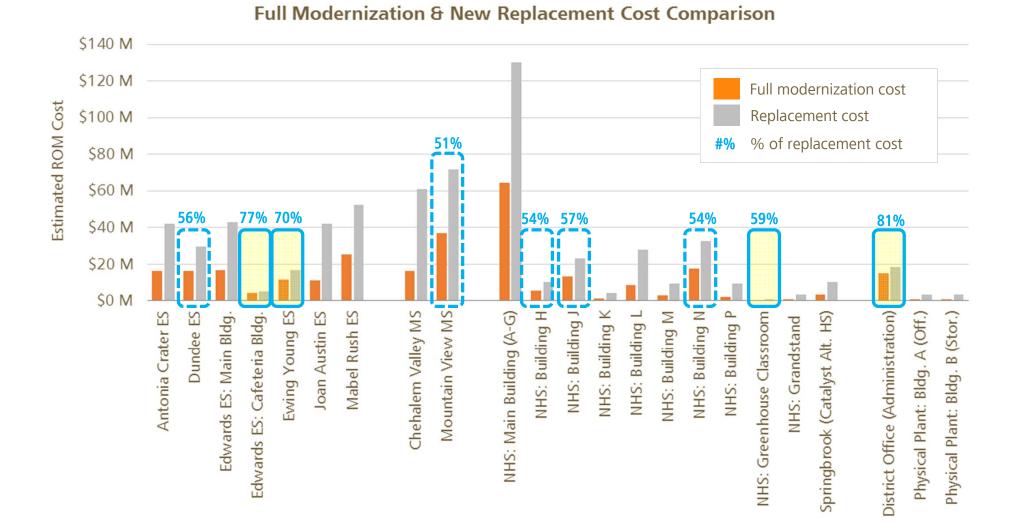
ROM cost to significantly improve energy efficiency Assume \$29/SF

ROM cost to fully replace MEP systems Assume \$184/SF

ROM cost to modernize learning environments, targeting districtwide consistency/equity Assume 137 SF/student ES, 153 SF/student MS, 172 SF/student HS

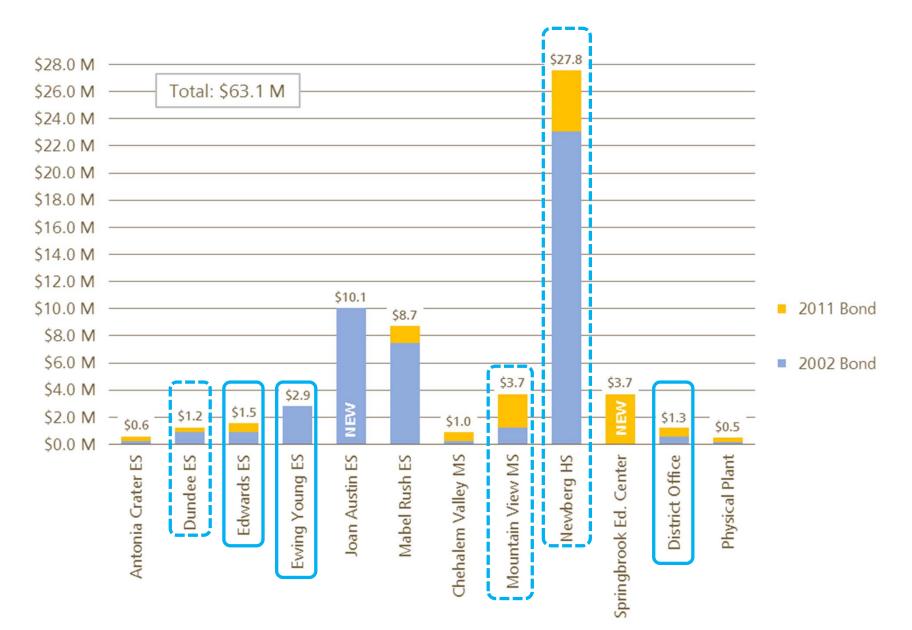
Estimated ROM costs are 2023 project cost Costs are not based on detailed system reports/studies

Full Modernization: Findings



If you are going to consider investing significant capital in one of the circled facilities (repair deficiencies or address programmatic need), consider the comparison illustrated by this chart.

Approximate Recent Capital Expenditures



Investment Options

Non-Capital Investment Options

- :: No significant modernizations or maintenance *limited to operational budget*
- :: Learning environments remain as-is
- :: CTE, SPED and other programs remain as-is
- :: Increase class sizes
- :: Adjust enrollment boundaries
- :: Allow / maintain school enrollment above targets
- :: Add capacity with modulars (operational \$)

Capital Investment Options: Extg. Facilities

- :: Address educational program needs / improve instructional space
 - Accommodate 21st-century learning (shared learning, maker space, presentation areas)
 - Specific program needs: alt. ed., CTE, dual-language, health center, etc.
- :: Address deferred maintenance (per state assessments)
 - At-risk / time-critical items identified at each school
 - Interior and exterior building repairs if identified
- :: Fully modernize building (per projected costs)
 - Deferred maintenance, seismic upgrade, energy upgrade, system replacement as necessary, and improve educational suitability

Capital Investment Options: Extg. Facilities

:: School replacement

Does a combination of instructional space, condition, and enrollment needs suggest school replacement?

- Dundee ES, Edwards ES Cafeteria Building, Ewing Young ES
- Mountain View Middle School
- NHS Buildings H & J (CTE), Building N (Gym), Greenhouse classroom District office
- :: Additions to address growth
 - No schools show a significant need based on enrollment growth
- :: Other amenities
 - Parking, lighting, turf, etc.

Capital Investment Options: New Facilities

- :: Purchase land for future growth
 - Plan ahead in anticipation of growth beyond 10-year horizon
 - 10 acres for elementary / 20 acres for middle / 40 acres for high
- :: New schools for growth

Capital Investment Options: Support

:: Curriculum

- Adoption of updated curricula
- Math, science, health & PE, social studies, world languages & arts, English language arts, ELL / ELP

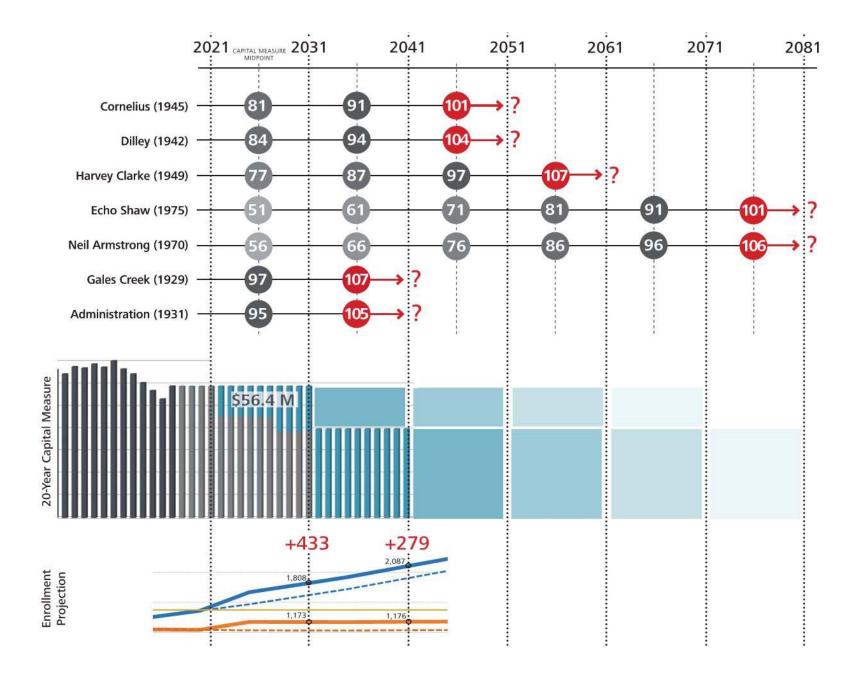
:: Technology

- Replace aging devices and PA systems throughout the district
- Update/add wireless infrastructure, fiber runs, and data drops
- Server room backup generator

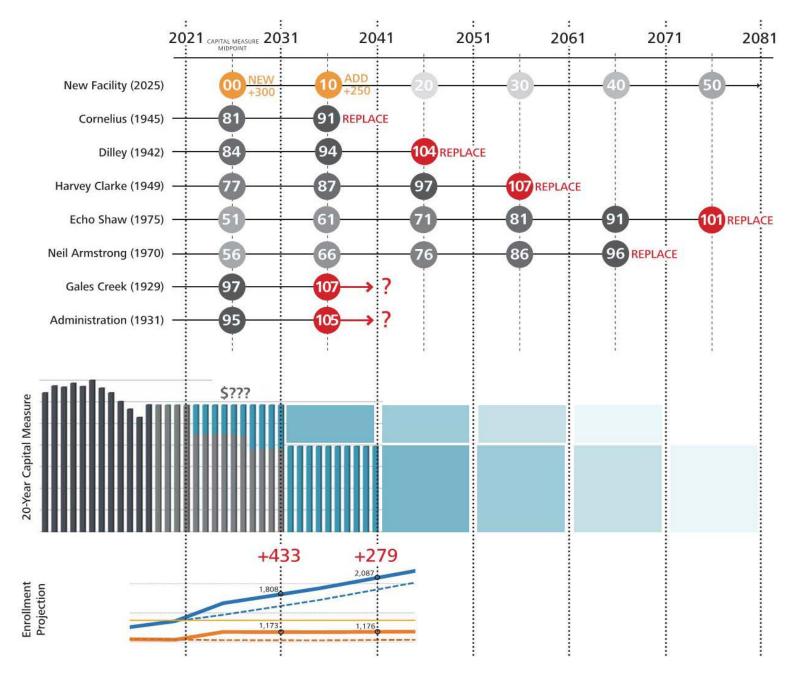
:: Food Service

:: Transportation

Facility Replacement: "Don't Replace"



Facility Replacement: "One per Cycle"



Planning Exercise

Planning Exercise: Why an exercise?

- :: Start to explore your thoughts regarding facility need, potential projects and your assessment of Newberg's willingness to support through property taxes
- :: Recognize and discuss common, and differing, opinions
- :: Begin to identify priorities

Planning Exercise: Relax!

- :: You are <u>NOT</u> expected to come up with a final plan approach tonight (this is only a first pass, but we do want you to complete the exercise)
- :: You will have two more meetings to review, discuss ask questions and modify
- :: Your work:
 - Represents a highly valued community opinion, that will serve as the foundation of a facility plan
 - Does not necessarily identify specific capital improvement projects included in a final plan

If you choose a non-capital approach:

:: You do <u>NOT</u> see a need for capital improvement

and / or

:: You want property taxes to decrease

A Reminder.....

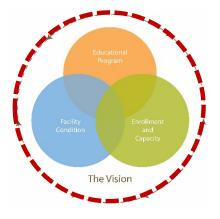
Vision: District Values

All Means All

:: All students are given the same opportunities to learn in inclusive classrooms

Collective Responsibility

:: Educators, students, families, and the community are invested in the success of all students



21st Century Teaching and Learning

- :: Active learners participate in discussions and explorations as they're taught how to learn
- :: Collaboration, communication, critical thinking, creativity, and citizenship
- :: Students dig deeper into content
- :: Educators observe, ask questions, and connect learners to the global community through technology and project-based learning

Vision: Planning Goals

Educational Programs

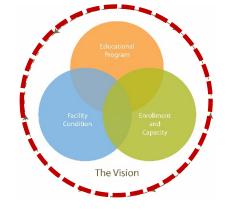
- :: Provide maker spaces
- :: Update curriculum materials
- :: Address workforce readiness
- :: Accommodate growing programs, such as CTE and dual-language
- :: Improve sports facilities

Facility Improvement

- :: Address outdoor facilities
- :: Plan for durable facilities that minimize maintenance
- :: Address major repair projects not accommodated with the general fund

Safety, Accessibility & Inclusion

- :: Address public / human safety and accessibility
- :: Provide safe and seismically-sound structural facilities



Vision: Planning Goals

Character, Design, and Feel

:: Provide flexible space

Enrollment and Capacity

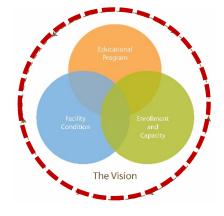
- :: Provide new schools or expand based on enrollment
- :: Evaluate future land for school sites

Technology

- :: Provide well-equipped classrooms for technology
- :: Design adaptable facilities that accommodate changing technology

Equity

:: Provide equal opportunity, regardless of background



Let's get going!